

2020-21 Budget Detail

APPENDIX A

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£		£	£	£	£	£	£
STRATEGIC MANAGEMENT													
Chief Executive : Alex Parmley													
MANAGEMENT BOARD	Expenditure	708,850	14,670	0	0	0	(190,360)	0	0	0	0	0	533,160
	Income	(17,500)	0	0	0	0	0	0	0	0	0	0	(17,500)
Portfolio Holder : Cllr Val Keitch	TOTAL	691,350	14,670	0	0	0	(190,360)	0	0	0	0	0	515,660
TRANSFORMATION	Expenditure	(50,000)	0	0	0	0	50,000	(150,000)	0	0	0	0	(150,000)
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	(50,000)	0	0	0	0	50,000	(150,000)	0	0	0	0	(150,000)
TOTAL STRATEGIC MANAGEMENT	Expenditure	658,850	14,670	0	0	0	(140,360)	(150,000)	0	0	0	0	383,160
	Income	(17,500)	0	0	0	0	0	0	0	0	0	0	(17,500)
	TOTAL	641,350	14,670	0	0	0	(140,360)	(150,000)	0	0	0	0	365,660
TOTAL CHIEF EXECUTIVE	Expenditure	658,850	14,670	0	0	0	(140,360)	(150,000)	0	0	0	0	383,160
	Income	(17,500)	0	0	0	0	0	0	0	0	0	0	(17,500)
	TOTAL	641,350	14,670	0	0	0	(140,360)	(150,000)	0	0	0	0	365,660
STRATEGY & COMMISSIONING													
Director: Netta Meadows													
STRATEGIC PLANNING													
Service Manager : Jan Gamon													
PROCUREMENT, CONTRACT & RISK MANAGEMENT	Expenditure	58,350	2,880	100	0	0	(5,090)	0	0	0	0	0	56,240
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	58,350	2,880	100	0	0	(5,090)	0	0	0	0	0	56,240
PLACE PLANNING	Expenditure	374,010	98,730	0	0	0	(68,250)	0	0	0	0	0	404,490
	Income	(2,560)	(95,620)	0	0	0	0	0	0	0	0	0	(98,180)
Portfolio Holder : Cllr Val Keitch	TOTAL	371,450	3,110	0	0	0	(68,250)	0	0	0	0	0	306,310
SPORT FACILITIES	Expenditure	483,320	0	800	0	0	(2,630)	0	0	0	0	0	481,490
	Income	(240,510)	0	0	0	0	0	0	0	0	0	0	(240,510)
Portfolio Holder : Cllr Val Keitch	TOTAL	242,810	0	800	0	0	(2,630)	0	0	0	0	0	240,980
CIVIL CONTINGENCIES & HEALTH & SAFETY	Expenditure	90,660	0	0	0	0	(2,930)	(24,750)	0	0	0	0	62,980
	Income	(6,110)	0	0	0	0	0	0	0	0	0	0	(6,110)
Portfolio Holder : Cllr Val Keitch	TOTAL	84,550	0	0	0	0	(2,930)	(24,750)	0	0	0	0	56,870

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£		£	£	£	£	£	£
DEMOCRATIC SERVICES	Expenditure	619,750	2,480	0	(30,000)	0	75,070	0	0	0	0	0	667,300
	Income	(1,400)	0	0	0	0	0	0	0	0	0	0	(1,400)
Portfolio Holder : Cllr Peter Seib	TOTAL	618,350	2,480	0	(30,000)	0	75,070	0	0	0	0	0	665,900
ELECTIONS	Expenditure	167,830	1,370	0	0	0	42,230	0	0	0	0	0	211,430
	Income	(8,020)	0	0	0	0	0	0	0	0	0	0	(8,020)
Portfolio Holder : Cllr Peter Seib	TOTAL	159,810	1,370	0	0	0	42,230	0	0	0	0	0	203,410
PLANNING POLICY	Expenditure	2,310	0	0	0	0	(1,540)	0	0	0	0	0	770
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	2,310	0	0	0	0	(1,540)	0	0	0	0	0	770
VOLUNTARY, COMMUNITY & SOCIAL ENTERPRISE	Expenditure	286,500	1,370	0	0	0	(1,610)	0	0	0	0	(2,000)	284,260
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	286,500	1,370	0	0	0	(1,610)	0	0	0	0	(2,000)	284,260
TOTAL STRATEGIC PLANNING	Expenditure	2,082,730	106,830	900	(30,000)	0	35,250	(24,750)	0	0	0	(2,000)	2,168,960
	Income	(258,600)	(95,620)	0	0	0	0	0	0	0	0	0	(354,220)
	TOTAL	1,824,130	11,210	900	(30,000)	0	35,250	(24,750)	0	0	0	(2,000)	1,814,740
PERFORMANCE, PEOPLE & CHANGE													
Service Manager : Charlotte Jones													
PERFORMANCE, PEOPLE & CHANGE	Expenditure	166,240	18,450	0	165,000	0	148,760	0	0	0	0	0	498,450
	Income	0	0	0	(132,000)	0	0	0	0	0	0	0	(132,000)
Portfolio Holder : Cllr Val Keitch	TOTAL	166,240	18,450	0	33,000	0	148,760	0	0	0	0	0	366,450
TOTAL PERFORMANCE, PEOPLE & CHANGE	Expenditure	166,240	18,450	0	165,000	0	148,760	0	0	0	0	0	498,450
	Income	0	0	0	(132,000)	0	0	0	0	0	0	0	(132,000)
	TOTAL	166,240	18,450	0	33,000	0	148,760	0	0	0	0	0	366,450
COMMUNICATIONS, MARKETING & MEDIA													
Service Manager : Richard Birch													
COMMUNICATIONS	Expenditure	91,010	4,290	0	0	0	(1,010)	0	0	0	0	0	94,290
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	91,010	4,290	0	0	0	(1,010)	0	0	0	0	0	94,290
TOTAL COMMUNICATIONS, MARKETING & MEDIA	Expenditure	91,010	4,290	0	0	0	(1,010)	0	0	0	0	0	94,290
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	91,010	4,290	0	0	0	(1,010)	0	0	0	0	0	94,290

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£		£	£	£	£	£	£
STRATEGY & COMMISSIONING - LEAD SPECIALISTS													
Service Manager : Netta Meadows													
STRATEGY & COMMISSIONING - LEAD SPECIALISTS	Expenditure	200,740	12,450	0	0	0	1,000	0	0	0	0	0	214,190
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	200,740	12,450	0	0	0	1,000	0	0	0	0	0	214,190
TOTAL STRATEGY & COMMISSIONING - LEAD SPECIALIST	Expenditure	200,740	12,450	0	0	0	1,000	0	0	0	0	0	214,190
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	200,740	12,450	0	0	0	1,000	0	0	0	0	0	214,190
STRATEGY & COMMISSIONING - CASE OFFICERS													
Service Manager : Jan Gamon													
STRATEGY & COMMISSIONING - CASE OFFICERS	Expenditure	222,260	13,750	0	0	0	136,600	0	0	0	0	0	372,610
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Val Keitch	TOTAL	222,260	13,750	0	0	0	136,600	0	0	0	0	0	372,610
TOTAL STRATEGY & COMMISSIONING - CASE OFFICERS	Expenditure	222,260	13,750	0	0	0	136,600	0	0	0	0	0	372,610
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	222,260	13,750	0	0	0	136,600	0	0	0	0	0	372,610
TOTAL STRATEGY & COMMISSIONING	Expenditure	2,762,980	155,770	900	135,000	0	320,600	(24,750)	0	0	0	(2,000)	3,348,500
	Income	(258,600)	(95,620)	0	(132,000)	0	0	0	0	0	0	0	(486,220)
	TOTAL	2,504,380	60,150	900	3,000	0	320,600	(24,750)	0	0	0	(2,000)	2,862,280
SUPPORT SERVICES													
Director: Netta Meadows													
SUPPORT SERVICES - CASE													
Service Manager : Sara Kelly													
SUPPORT SERVICES - CASE OFFICERS	Expenditure	968,250	55,100	0	0	0	(106,210)	0	0	0	0	0	917,140
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	968,250	55,100	0	0	0	(106,210)	0	0	0	0	0	917,140
SUPPORT SERVICES - CASE WORK	Expenditure	361,290	0	0	0	0	(450)	0	0	0	0	0	360,840
	Income	(95,470)	0	0	40,000	0	0	0	0	0	0	0	(55,470)
Portfolio Holder : Cllr Peter Seib	TOTAL	265,820	0	0	40,000	0	(450)	0	0	0	0	0	305,370
TOTAL SUPPORT SERVICES - CASE	Expenditure	1,329,540	55,100	0	0	0	(106,660)	0	0	0	0	0	1,277,980
	Income	(95,470)	0	0	40,000	0	0	0	0	0	0	0	(55,470)
	TOTAL	1,234,070	55,100	0	40,000	0	(106,660)	0	0	0	0	0	1,222,510

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£		£	£	£	£	£	£
SUPPORT SERVICES - LEAD SPECIALISTS													
Service Manager : Netta Meadows													
SUPPORT SERVICES - LEAD SPECIALISTS	Expenditure	371,780	41,590	0	0	0	45,820	0	0	0	0	0	459,190
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	371,780	41,590	0	0	0	45,820	0	0	0	0	0	459,190
TOTAL SUPPORT SERVICES - LEAD SPECIALISTS	Expenditure	371,780	41,590	0	0	0	45,820	0	0	0	0	0	459,190
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	371,780	41,590	0	0	0	45,820	0	0	0	0	0	459,190
SUPPORT SERVICES - SPECIALISTS													
Service Manager : Lisa Davis													
SUPPORT SERVICES SPECIALISTS	Expenditure	894,920	78,720	0	0	0	(117,160)	0	0	0	0	187,120	1,043,600
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Peter Seib	TOTAL	894,920	78,720	0	0	0	(117,160)	0	0	0	0	187,120	1,043,600
TOTAL SUPPORT SERVICES - SPECIALISTS	Expenditure	894,920	78,720	0	0	0	(117,160)	0	0	0	0	187,120	1,043,600
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	894,920	78,720	0	0	0	(117,160)	0	0	0	0	187,120	1,043,600
SUPPORT SERVICES - FUNCTIONS													
Service Manager : Lisa Davis													
FINANCE CORPORATE COSTS	Expenditure	2,730,000	(304,730)	2,130	7,500	0	56,810	0	20,000	0	109,890	0	2,621,600
	Income	(1,878,650)	0	0	0	0	0	0	20,000	0	(318,590)	0	(2,177,240)
Portfolio Holder : Cllr Peter Seib	TOTAL	851,350	(304,730)	2,130	7,500	0	56,810	0	40,000	0	(208,700)	0	444,360
SUPPORT SERVICE FUNCTIONS	Expenditure	703,560	0	0	2,500	0	65,070	0	0	0	0	235,000	1,006,130
	Income	(121,850)	0	0	0	0	0	0	0	0	0	0	(121,850)
Portfolio Holder : Cllr Peter Seib	TOTAL	581,710	0	0	2,500	0	65,070	0	0	0	0	235,000	884,280
TOTAL SUPPORT SERVICE - FUNCTIONS	Expenditure	3,433,560	(304,730)	2,130	10,000	0	121,880	0	20,000	0	109,890	235,000	3,627,730
	Income	(2,000,500)	0	0	0	0	0	0	20,000	0	(318,590)	0	(2,299,090)
	TOTAL	1,433,060	(304,730)	2,130	10,000	0	121,880	0	40,000	0	(208,700)	235,000	1,328,640
TOTAL SUPPORT SERVICES	Expenditure	6,029,800	(129,320)	2,130	10,000	0	(56,120)	0	20,000	0	109,890	422,120	6,408,500
	Income	(2,095,970)	0	0	40,000	0	0	0	20,000	0	(318,590)	0	(2,354,560)
	TOTAL	3,933,830	(129,320)	2,130	50,000	0	(56,120)	0	40,000	0	(208,700)	422,120	4,053,940
TOTAL DIRECTOR OF STRATEGY & SUPPORT SERVICES	Expenditure	8,792,780	26,450	3,030	145,000	0	264,480	(24,750)	20,000	0	109,890	420,120	9,757,000
	Income	(2,354,570)	(95,620)	0	(92,000)	0	0	0	20,000	0	(318,590)	0	(2,840,780)
	TOTAL	6,438,210	(69,170)	3,030	53,000	0	264,480	(24,750)	40,000	0	(208,700)	420,120	6,916,220

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£	£	£	£	£	£	£	£
COMMERCIAL SERVICES & INCOME GENERATION													
Director: Clare Pestell													
ENVIRONMENTAL SERVICES													
Service Manager: Chris Cooper													
STREETSCENE	Expenditure	3,067,030	87,810	1,400	0	0	134,600	0	0	0	0	0	3,290,840
	Income	(1,358,200)	(6,450)	0	0	0	(144,020)	(20,000)	0	0	0	0	(1,528,670)
Portfolio Holder : Cllr Sarah Dyke		TOTAL	1,708,830	81,360	1,400	0	(9,420)	(20,000)	0	0	0	0	1,762,170
WASTE & RECYCLING	Expenditure	6,396,660	(14,400)	191,340	71,500	0	(6,540)	0	0	0	0	0	6,638,560
	Income	(1,785,280)	0	(31,840)	0	0	6,540	(40,000)	0	0	0	0	(1,850,580)
Portfolio Holder : Cllr Sarah Dyke		TOTAL	4,611,380	(14,400)	159,500	71,500	0	(40,000)	0	0	0	0	4,787,980
TOTAL ENVIRONMENTAL SERVICES		Expenditure	9,463,690	73,410	192,740	71,500	128,060	0	0	0	0	0	9,929,400
		Income	(3,143,480)	(6,450)	(31,840)	0	(137,480)	(60,000)	0	0	0	0	(3,379,250)
		TOTAL	6,320,210	66,960	160,900	71,500	(9,420)	(60,000)	0	0	0	0	6,550,150
ARTS & ENTERTAINMENT													
Service Manager : Adam Burgan													
OCTAGON	Expenditure	2,110,430	20,180	1,800	0	0	10,710	0	0	0	0	0	2,143,120
	Income	(1,822,600)	0	0	0	0	0	(5,000)	0	0	0	0	(1,827,600)
Portfolio Holder : Cllr John Clarke		TOTAL	287,830	20,180	1,800	0	10,710	(5,000)	0	0	0	0	315,520
WESTLANDS	Expenditure	1,373,470	16,560	0	0	0	(38,690)	0	0	0	0	0	1,351,340
	Income	(1,216,010)	0	0	0	0	0	0	0	0	0	0	(1,216,010)
Portfolio Holder : Cllr John Clarke		TOTAL	157,460	16,560	0	0	(38,690)	0	0	0	0	0	135,330
TOTAL ARTS & ENTERTAINMENT		Expenditure	3,483,900	36,740	1,800	0	(27,980)	0	0	0	0	0	3,494,460
		Income	(3,038,610)	0	0	0	0	(5,000)	0	0	0	0	(3,043,610)
		TOTAL	445,290	36,740	1,800	0	(27,980)	(5,000)	0	0	0	0	450,850

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		£	£	£	£	£	£	£	£	£	£	£	£
LEISURE, RECREATION & TOURISM													
Service Manager : Katy Menday													
COUNTRYSIDE	Expenditure	608,070	12,960	600	0	0	16,460	0	0	0	0	0	638,090
	Income	(301,610)	0	0	0	0	0	(4,000)	0	0	0	0	(305,610)
Portfolio Holder : Cllr Mike Best	TOTAL	306,460	12,960	600	0	0	16,460	(4,000)	0	0	0	0	332,480
YEOVIL RECREATION CENTRE	Expenditure	306,780	2,570	200	0	0	(500)	0	0	0	0	0	309,050
	Income	(125,580)	(1,510)	0	0	0	0	0	0	0	0	0	(127,090)
Portfolio Holder : Cllr Mike Best	TOTAL	181,200	1,060	200	0	0	(500)	0	0	0	0	0	181,960
TOURISM AND HERITAGE	Expenditure	270,890	5,270	0	0	0	(13,740)	0	0	0	0	0	262,420
	Income	(96,670)	0	0	0	0	0	0	0	0	0	0	(96,670)
Portfolio Holder : Cllr Mike Best	TOTAL	174,220	5,270	0	0	0	(13,740)	0	0	0	0	0	165,750
TOTAL LEISURE, RECREATION & TOURISM	Expenditure	1,185,740	20,800	800	0	0	2,220	0	0	0	0	0	1,209,560
	Income	(523,860)	(1,510)	0	0	0	0	(4,000)	0	0	0	0	(529,370)
	TOTAL	661,880	19,290	800	0	0	2,220	(4,000)	0	0	0	0	680,190
INCOME & OPPORTUNITIES DEVELOPMENT													
Service Manager : James Divall													
INCOME & OPPORTUNITIES DEVELOPMENT	Expenditure	430,300	(33,200)	0	0	0	1,500	0	0	0	0	0	398,600
	Income	(548,790)	19,300	0	0	0	0	0	0	0	0	0	(529,490)
Portfolio Holder : Cllr John Clarke	TOTAL	(118,490)	(13,900)	0	0	0	1,500	0	0	0	0	0	(130,890)
TOTAL INCOME & OPPORTUNITIES DEVELOPMENT	Expenditure	430,300	(33,200)	0	0	0	1,500	0	0	0	0	0	398,600
	Income	(548,790)	19,300	0	0	0	0	0	0	0	0	0	(529,490)
	TOTAL	(118,490)	(13,900)	0	0	0	1,500	0	0	0	0	0	(130,890)
PROPERTY, LAND AND DEVELOPMENT													
Service Manager : Robert Orrett													
BIRCHFIELD	Expenditure	64,290	0	0	0	0	0	0	0	0	0	0	64,290
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	64,290	0	0	0	0	0	0	0	0	0	0	64,290
PROPERTY, LAND & DEVELOPMENT - CASE OFFICERS	Expenditure	276,150	6,660	0	0	0	2,000	0	0	0	0	0	284,810
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	276,150	6,660	0	0	0	2,000	0	0	0	0	0	284,810
LAND DRAINAGE	Expenditure	72,000	0	0	0	0	0	0	0	0	0	0	72,000
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	72,000	0	0	0	0	0	0	0	0	0	0	72,000

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		£	£	£	£	£	£	£	£	£	£	£	£
OPERATIONAL PROPERTIES	Expenditure	1,099,790	330	2,200	15,250	0	18,950	0	0	0	0	0	1,136,520
	Income	(532,700)	0	0	90,880	0	(13,930)	(105,700)	0	0	0	0	(561,450)
Portfolio Holder : Cllr Tony Lock	TOTAL	567,090	330	2,200	106,130	0	5,020	(105,700)	0	0	0	0	575,070
COMMERCIAL PROPERTY	Expenditure	97,210	0	0	(12,400)	0	23,200	0	0	0	0	0	108,010
	Income	(183,690)	0	0	24,590	0	(75,900)	0	0	0	0	0	(235,000)
Portfolio Holder : Cllr John Clarke	TOTAL	(86,480)	0	0	12,190	0	(52,700)	0	0	0	0	0	(126,990)
PROPERTY, LAND & DEVELOPMENT - SPECIALISTS	Expenditure	133,640	5,050	0	0	0	3,300	0	0	0	0	0	141,990
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	133,640	5,050	0	0	0	3,300	0	0	0	0	0	141,990
COMMERCIAL INVESTMENTS	Expenditure	949,500	11,040	0	0	0	9,450	0	2,350,840	0	(9,000)	0	3,311,830
	Income	(1,377,140)	(11,040)	0	0	0	0	0	0	0	(3,863,960)	0	(5,252,140)
Portfolio Holder : Cllr John Clarke	TOTAL	(427,640)	0	0	0	0	9,450	0	2,350,840	0	(3,872,960)	0	(1,940,310)
CAR PARKING	Expenditure	781,360	(4,210)	0	0	0	(9,360)	0	0	0	0	0	767,790
	Income	(2,055,670)	0	0	100,000	0	0	0	0	0	0	0	(1,955,670)
Portfolio Holder : Cllr John Clarke	TOTAL	(1,274,310)	(4,210)	0	100,000	0	(9,360)	0	0	0	0	0	(1,187,880)
ENGINEERING & PROPERTY SERVICES	Expenditure	42,370	0	0	0	0	(25,200)	0	0	0	0	0	17,170
	Income	(11,910)	0	0	0	0	0	0	0	0	0	0	(11,910)
Portfolio Holder : Cllr Tony Lock	TOTAL	30,460	0	0	0	0	(25,200)	0	0	0	0	0	5,260
TOTAL PROPERTY, LAND & DEVELOPMENT	Expenditure	3,516,310	18,870	2,200	2,850	0	22,340	0	2,350,840	0	(9,000)	0	5,904,410
	Income	(4,161,110)	(11,040)	0	215,470	0	(89,830)	(105,700)	0	0	(3,863,960)	0	(8,016,170)
	TOTAL	(644,800)	7,830	2,200	218,320	0	(67,490)	(105,700)	2,350,840	0	(3,872,960)	0	(2,111,760)
TOTAL DIRECTOR OF COMMERCIAL SERVICES & INCOME GENERATION	Expenditure	18,079,940	116,620	197,540	74,350	0	126,140	0	2,350,840	0	(9,000)	0	20,936,430
	Income	(11,415,850)	300	(31,840)	215,470	0	(227,310)	(174,700)	0	0	(3,863,960)	0	(15,497,890)
	TOTAL	6,664,090	116,920	165,700	289,820	0	(101,170)	(174,700)	2,350,840	0	(3,872,960)	0	5,438,540

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£	£	£	£	£	£	£	£
SERVICE DELIVERY Director: Martin Woods													
CUSTOMER CONNECT Service Manager : Sharon Jones													
CUSTOMER CONNECT	Expenditure	649,850	11,470	0	14,000	0	(7,210)	0	0	0	0	0	668,110
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Tony Lock	TOTAL	649,850	11,470	0	14,000	0	(7,210)	0	0	0	0	0	668,110
TOTAL CUSTOMER CONNECT	Expenditure	649,850	11,470	0	14,000	0	(7,210)	0	0	0	0	0	668,110
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	649,850	11,470	0	14,000	0	(7,210)	0	0	0	0	0	668,110
CASE TEAM Service Manager : Kirsty Larkins													
CASE TEAM	Expenditure	1,490,790	51,390	0	0	0	99,450	0	0	0	0	0	1,641,630
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	1,490,790	51,390	0	0	0	99,450	0	0	0	0	0	1,641,630
TOTAL CASE TEAM	Expenditure	1,490,790	51,390	0	0	0	99,450	0	0	0	0	0	1,641,630
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	1,490,790	51,390	0	0	0	99,450	0	0	0	0	0	1,641,630
SERVICE DELIVERY - LEAD SPECIALISTS Service Manager : Martin Woods													
SERVICE DELIVERY - LEAD SPECIALISTS	Expenditure	248,150	8,460	0	0	0	2,250	0	0	0	0	0	258,860
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	248,150	8,460	0	0	0	2,250	0	0	0	0	0	258,860
TOTAL SERVICE DELIVERY - LEAD SPECIALISTS	Expenditure	248,150	8,460	0	0	0	2,250	0	0	0	0	0	258,860
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	248,150	8,460	0	0	0	2,250	0	0	0	0	0	258,860
SERVICE DELIVERY - MANAGERS Service Manager : Martin Woods													
SERVICE DELIVERY - MANAGERS	Expenditure	240,280	11,690	0	0	0	1,000	0	0	0	0	0	252,970
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	240,280	11,690	0	0	0	1,000	0	0	0	0	0	252,970
TOTAL SERVICE DELIVERY - MANAGERS	Expenditure	240,280	11,690	0	0	0	1,000	0	0	0	0	0	252,970
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	240,280	11,690	0	0	0	1,000	0	0	0	0	0	252,970

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£	£	£	£	£	£	£	£
LOCALITY													
Service Manager : Tim Cook													
AREA EAST	Expenditure	37,970	0	0	0	0	(5,280)	0	0	0	0	0	32,690
	Income	(4,510)	0	0	0	0	0	0	0	0	0	0	(4,510)
Area Chairman : Cllr Henry Hobhouse	TOTAL	33,460	0	0	0	0	(5,280)	0	0	0	0	0	28,180
AREA NORTH	Expenditure	31,180	0	0	0	0	(15,220)	0	0	0	0	0	15,960
	Income	(5,080)	0	0	0	0	5,080	0	0	0	0	0	0
Area Chairman : Cllr Adam Dance	TOTAL	26,100	0	0	0	0	(10,140)	0	0	0	0	0	15,960
AREA SOUTH	Expenditure	78,700	0	0	0	0	(8,210)	0	0	0	0	0	70,490
	Income	(11,700)	0	0	0	0	0	0	0	0	0	0	(11,700)
Area Chairman : Cllr Peter Gubbins	TOTAL	67,000	0	0	0	0	(8,210)	0	0	0	0	0	58,790
AREA WEST	Expenditure	55,840	0	0	(21,950)	0	(28,430)	0	0	0	0	0	5,460
	Income	(17,440)	0	0	13,930	0	13,930	0	0	0	0	0	10,420
Area Chairman : Cllr Jason Baker	TOTAL	38,400	0	0	(8,020)	0	(14,500)	0	0	0	0	0	15,880
LOCALITY TEAM	Expenditure	515,180	29,340	0	0	0	29,210	0	0	0	0	0	573,730
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	515,180	29,340	0	0	0	29,210	0	0	0	0	0	573,730
PLAY, HEALTH & WELLBEING	Expenditure	147,230	0	0	0	0	(9,260)	0	0	0	0	0	137,970
	Income	(65,330)	0	0	0	0	0	0	0	0	0	0	(65,330)
Portfolio Holder : Mike Best	TOTAL	81,900	0	0	0	0	(9,260)	0	0	0	0	0	72,640
TOTAL LOCALITY	Expenditure	866,100	29,340	0	(21,950)	0	(37,190)	0	0	0	0	0	836,300
	Income	(104,060)	0	0	13,930	0	19,010	0	0	0	0	0	(71,120)
	TOTAL	762,040	29,340	0	(8,020)	0	(18,180)	0	0	0	0	0	765,180
REGENERATION													
Service Manager : Natalie Fortt / Mike Holmes													
REGENERATION	Expenditure	61,600	19,640	0	0	0	0	0	0	0	0	0	81,240
	Income	0	(19,640)	0	0	0	0	0	0	0	0	0	(19,640)
Portfolio Holder : Cllr John Clarke	TOTAL	61,600	0	0	0	0	0	0	0	0	0	0	61,600
TOTAL REGENERATION	Expenditure	61,600	19,640	0	0	0	0	0	0	0	0	0	81,240
	Income	0	(19,640)	0	0	0	0	0	0	0	0	0	(19,640)
	TOTAL	61,600	0	0	0	0	0	0	0	0	0	0	61,600

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£	£	£	£	£	£	£	£
SERVICE DELIVERY FUNCTIONS													
Service Manager : Nigel Marston													
ENFORCEMENT & COMPLIANCE	Expenditure	45,120	3,090	0	0	0	1,500	0	0	0	0	0	49,710
	Income	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	45,120	3,090	0	0	0	1,500	0	0	0	0	0	49,710
REVENUES & BENEFITS	Expenditure	484,230	7,090	0	0	0	(21,560)	0	0	0	0	0	469,760
	Income	(478,470)	0	0	0	0	12,420	0	0	0	0	0	(466,050)
Portfolio Holder : Cllr Mike Best	TOTAL	5,760	7,090	0	0	0	(9,140)	0	0	0	0	0	3,710
HOUSING BENEFIT SUBSIDY	Expenditure	33,756,970	0	0	0	0	(5,009,420)	0	0	0	0	0	28,747,550
	Income	(34,327,930)	0	0	0	0	5,009,420	0	0	0	0	0	(29,318,510)
Portfolio Holder : Cllr Mike Best	TOTAL	(570,960)	0	0	0	0	0	0	0	0	0	0	(570,960)
HOUSING STANDARDS	Expenditure	112,140	2,730	0	0	0	(15,480)	0	0	0	0	0	99,390
	Income	(67,450)	0	0	0	0	0	0	0	0	0	0	(67,450)
Portfolio Holder : Cllr Val Keitch	TOTAL	44,690	2,730	0	0	0	(15,480)	0	0	0	0	0	31,940
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	449,120	10	0	0	0	(47,440)	0	0	0	0	0	401,690
	Income	(71,660)	0	0	0	0	10,840	0	0	0	0	0	(60,820)
Portfolio Holder : Cllr Mike Best	TOTAL	377,460	10	0	0	0	(36,600)	0	0	0	0	0	340,870
HOUSING	Expenditure	803,780	11,910	0	0	0	(1,650)	0	0	0	0	0	814,040
	Income	(252,420)	0	0	0	0	75,900	0	0	0	0	0	(176,520)
Portfolio Holder : Cllr Val Keitch	TOTAL	551,360	11,910	0	0	0	74,250	0	0	0	0	0	637,520
LICENSING	Expenditure	113,630	4,850	0	0	0	(5,070)	0	0	0	0	0	113,410
	Income	(319,930)	0	0	0	0	0	(6,000)	0	0	0	0	(325,930)
Portfolio Holder : Cllr John Clarke	TOTAL	(206,300)	4,850	0	0	0	(5,070)	(6,000)	0	0	0	0	(212,520)
CARELINE	Expenditure	123,980	0	0	0	0	(13,060)	0	0	0	0	0	110,920
	Income	(423,850)	0	0	0	0	0	0	0	0	0	0	(423,850)
Portfolio Holder : Cllr Mike Best	TOTAL	(299,870)	0	0	0	0	(13,060)	0	0	0	0	0	(312,930)
ENFORCEMENT	Expenditure	31,440	0	0	0	0	0	0	0	0	0	0	31,440
	Income	(3,000)	0	0	0	0	0	0	0	0	0	0	(3,000)
Portfolio Holder : Cllr Sarah Dyke	TOTAL	28,440	0	0	0	0	0	0	0	0	0	0	28,440
LAND CHARGES	Expenditure	50,660	0	0	0	0	(27,310)	0	0	0	0	0	23,350
	Income	(438,170)	0	0	0	0	26,800	0	0	0	0	0	(411,370)
Portfolio Holder : Cllr John Clarke	TOTAL	(387,510)	0	0	0	0	(510)	0	0	0	0	0	(388,020)
RIGHTS OF WAY	Expenditure	3,890	0	0	0	0	(1,080)	0	0	0	0	0	2,810
	Income	(16,500)	0	0	0	0	0	0	0	0	0	0	(16,500)
Portfolio Holder : Cllr Sarah Dyke	TOTAL	(12,610)	0	0	0	0	(1,080)	0	0	0	0	0	(13,690)

Service with Elements		19/20 Original Budget	Pay Inflation	General Inflation	Inescapables	Virements	Virements 05 Structure	Savings	Revenue Effects of Capital	Growth Bids	Investment Income	Approved One Off/Other	20/21 Original Budget
		£	£	£	£	£	£	£	£	£	£	£	£
BUILDING CONTROL	Expenditure	446,380	12,220	0	0	0	(70)	0	0	0	0	0	458,530
	Income	(561,240)	0	0	0	0	0	0	0	0	0	0	(561,240)
Portfolio Holder : Cllr John Clarke	TOTAL	(114,860)	12,220	0	0	0	(70)	0	0	0	0	0	(102,710)
DEVELOPMENT MANAGEMENT	Expenditure	672,660	(11,640)	0	0	0	(31,810)	0	0	0	0	0	629,210
	Income	(1,406,950)	0	0	0	0	(54,000)	0	0	0	0	0	(1,460,950)
Portfolio Holder : Cllr John Clarke	TOTAL	(734,290)	(11,640)	0	0	0	(85,810)	0	0	0	0	0	(831,740)
ECONOMIC DEVELOPMENT	Expenditure	283,980	4,940	0	0	0	(4,190)	0	0	0	0	(92,000)	192,730
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr John Clarke	TOTAL	283,980	4,940	0	0	0	(4,190)	0	0	0	0	(92,000)	192,730
STREET NAMING AND NUMBERING	Expenditure	10,010	0	0	0	0	(2,800)	0	0	0	0	0	7,210
	Income	(24,180)	0	0	0	0	0	0	0	0	0	0	(24,180)
Portfolio Holder : Cllr John Clarke	TOTAL	(14,170)	0	0	0	0	(2,800)	0	0	0	0	0	(16,970)
COMMUNITY SAFETY	Expenditure	5,200	0	0	0	0	(2,200)	0	0	0	0	0	3,000
	Income	0	0	0	0	0	0	0	0	0	0	0	0
Portfolio Holder : Cllr Mike Best	TOTAL	5,200	0	0	0	0	(2,200)	0	0	0	0	0	3,000
TOTAL SERVICE DELIVERY FUNCTIONS	Expenditure	37,393,190	35,200	0	0	0	(5,181,640)	0	0	0	0	(92,000)	32,154,750
	Income	(38,391,750)	0	0	0	0	5,081,380	(6,000)	0	0	0	0	(33,316,370)
	TOTAL	(998,560)	35,200	0	0	0	(100,260)	(6,000)	0	0	0	(92,000)	(1,161,620)
TOTAL DIRECTOR OF SERVICE DELIVERY	Expenditure	40,949,960	167,190	0	(7,950)	0	(5,123,340)	0	0	0	0	(92,000)	35,893,860
	Income	(38,495,810)	(19,640)	0	13,930	0	5,100,390	(6,000)	0	0	0	0	(33,407,130)
	TOTAL	2,454,150	147,550	0	5,980	0	(22,950)	(6,000)	0	0	0	(92,000)	2,486,730
TOTAL SSDC	Expenditure	68,481,530	324,930	200,570	211,400	0	(4,873,080)	(174,750)	2,370,840	0	100,890	328,120	66,970,450
	Income	(52,283,730)	(114,960)	(31,840)	137,400	0	4,873,080	(180,700)	20,000	0	(4,182,550)	0	(51,763,300)
	TOTAL	16,197,800	209,970	168,730	348,800	0	0	(355,450)	2,390,840	0	(4,081,660)	328,120	15,207,150